

APRODEV CAMBODIA PARTNER MAPPING FIRST UPDATE SEPTEMBER 2007

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1. RATIONALE AND INFORMATION COLLECTED

The decision to map APRODEV agency NGO partners was agreed upon during the APRODEV Cambodia group meeting 27 November 2006. During the next meeting on 15-16 March 2007 it was agreed to update the mapping for every meeting.¹

The objectives as adjusted from the baseline during this second meeting are²:

To be mapped:

- a) Current partners (partner name, area of operation, budget, agency contribution, programme/theme, research/evaluations planned, phasing out)
- b) Capacity building initiatives/approaches (Secondment, training, courses, which themes, past experiences)

Expected outcome:

- a) identify shared partners
- b) identify (differences/commonalities) in support strategies
- c) identify potential for joint capacity building, research/evaluation
- d) identify geographical coverage

Annex 2 contains the data collection spreadsheets that were used and the original raw data received.

As could be expected, some of the raw data needed (limited) recoding and/or interpretation to become fully comparable. The data were then entered into a SPSS database to allow for easier frequency and cross-tabulation analysis.

One general and worrisome observation to be made is that when agencies share partners, the information submitted by the various agencies for this report often does not match, especially regarding the total budget of the partner. Some agencies are only interested in specific programs or projects of partner NGOs, not in the whole of their operations. Obviously, we only become aware of a total budget figure not covering the whole of a partner's activities through such discrepancies. In other words, for partners that are not shared, there is no check possible and the information contained in this report is only as good as the information received.

The above observation ties in with a more general problem regarding (the lack of) transparency of Cambodian NGOs. There were precious little opportunities for us to find sources about NGO budgets. The only source available, is the CCC database of Cambodian and International NGOs. But it is telling that of the 580 LNGOs listed in that database only 185 provide budget information, and for some of them that is very obviously only partial information. A recently completed (as yet unpublished) WB assessment of Cambodian civil society also encountered major hurdles getting even basic information from many NGOs. And the hurdles were mostly not practical, but grounded in an attitude of mistrust and not sharing information unless the director has given an explicit order to do so.

¹ See Minutes APRODEV meeting 15-16 March 2007

² See also APRODEV Cambodia partner mapping report: Baseline December 2006. (Phnom Penh February 2007)

Table A: The variables in the SPSS database

Variable	Values
Partner NGO	Acronym
ICCO, DCA, EED, Diakonia, CA, FCA support	Yes No
Type of ICCO, DCA, EED, Diakonia, CA, FCA support	Funding TA Both funding and TA No support
Total Budget Partner NGO	Total budget in US \$
Partner budget detailed categories	Up to \$ 50,000 \$ 50,001 – 100,000 \$ 100,001 – 200,000 \$ 200,001 – 500,000 \$ 500,001 – 1,000,000 More than \$ 1,000,000
Partner budget summary categories	Up to \$ 200,000 \$ 200,001 – 500,000 More than \$ 500,001
Agency contribution to partner budget (\$)	Agency contribution in US \$
Agency contribution to partner budget (%)	Agency contribution as % of total budget
Agency contribution detailed categories (%)	Less than 10% 10%-24,99% 25-49,99% 50-74,99% 75% and more
Agency contribution summary categories (%)	Less than 25% 25-49,99% 50% and more
Core or program support ICCO, DCA, EED, Diakonia, CA, FCA	Yes No
Support under which Agency program	Name of Agency program/None
Support to which partner program	Name of Partner program/None
Sector partner NGO works in [MULTIPLE SECTORS POSSIBLE]	Good Governance Advocacy Training Youth Media & Information Legal Aid Community development Community Mobilization (fishermen) Community Mobilization (farmers) Gender, incl. GBV Disability Ethnic Minorities Sustainable livelihood, incl. local good governance HIV/Aids Diabetes Health education Health service provision Human Rights and Democracy Relief Aid Kampuchea Krom Labor Mediation Mental Health Demining NGO Networking and Advocacy Organisational Development Peace Building Research

	Street children Child rights Land rights
Areas NGO partner works in [MULTIPLE AREAS POSSIBLE]	Cambodia Phnom Penh Kandal Kampong Cham Kampong Chhnang Kampong Thom Kampong Speu Prey Veng Siem Riep Svay Rieng Takeo Kampot Koh Kong Rattanakiri Mondolkiri Preah Vihear Battambang Banteay Meanchey Otdar Meanchey Pursat Kratie Stung Treng Sihanoukville Kep Tonle Sap area Cross border thai Costal Zone
Phasing out by ICCO, DCA, EED, Diakonia, CA, FCA	Yes No Unsure
CB Training	Kind of training No
CB Training provider	Name of training provider No
CB Other	Kind of other CB No
Evaluation planned	Yes No
Research planned	Topic of study No

2. RESULTS

2.1 Overview of NGO partners by Agencies

This table summarizes the information collected about:

- The NGOs supported by each APRODEV donor
- The current status regarding which NGO is being phased out by which APRODEV donor
- The NGOs that might be phased in

The table adds totals to show:

- Which NGOs are currently supported by more than one APRODEV donor
- Which NGOs will be supported by more than one APRODEV donor after all currently planned phasing out is done

Legenda

	Donor phasing out
	Donor possibly phasing out
	Donor possibly phasing in
	International NGO
Total1	Donor support to all current NGO partners
Total2	Donor support after phasing out

Table1: Overview of NGOs by APRODEV agency

Partner	ICCO	DCA	EED	DIAM	CA	FCA	Tot1	Tot2
ACT	1	0	0	0	0	0	1	1
ADHOC	0	1	0	1	0	0	2	2
AFSC	1	0	1	0	1	0	3	2
API	1	1	0	0	0	0	2	1
BFD	1	0	0	0	0	0	1	1
CAAFW	1	0	0	1	0	0	2	1
CAS	1	0	0	0	0	0	1	0
CCC/ADI	0	1	1	0	1	0	3	1
CCD	1	0	0	0	0	0	1	1
CCW	0	0	0	0	1	0	1	1
CDP	0	1	0	0	0	0	1	1
CEDAW	0	1	0	0	0	0	1	1
CHED	1	0	0	0	0	0	1	0
Chet Tor	0	0	0	1	0	0	1	0
CLEC	1	0	0	0	0	0	1	1
COSECAM	1	0	0	0	0	0	1	1
CRF	1	0	0	0	0	0	1	0
CRWRC	0	1	0	0	0	0	1	0
CSD	0	0	0	1	0	0	1	1
CSDA	1	0	0	1	0	0	2	1
CVS	1	0	0	0	0	0	1	0
CWCC	0	1	0	0	0	0	1	1
CWS	1	0	1	0	0	0	2	1
DPA	0	0	0	0	1	0	1	1
FACT	1	0	0	0	0	0	1	1
Friends Inter	0	1	0	0	0	0	1	0
GAD/C	1	1	0	1	1	0	4	3

Table1 (continued): Overview of NGOs by APRODEV agency

Partner	ICCO	DCA	EED	DIAK	CA	FCA	Tot1	Tot2
Helen Keller	0	1	0	0	0	0	1	0
Health Unlimited	0	0	0	0	1	0	1	0
ICSO	1	0	0	0	0	0	1	1
ILDO	1	0	0	1	0	0	2	1
KFD	0	0	0	1	0	0	1	1
KAH	0	0	1	1	0	0	2	2
KKKHRDA	0	0	0	1	0	0	1	1
KRDA	1	0	0	0	0	0	1	0
KAWP	1	0	1	0	0	0	2	2
LAC	1	1	0	0	0	0	2	1
LICADHO	1	1	0	1	0	0	3	3
LWF	0	1	1	0	0	1	3	3
Maryknoll	0	0	0	0	1	0	1	1
MODE	1	0	0	0	0	0	1	0
NCDP	1	0	0	0	0	0	1	0
NGO Forum	1	1	0	1	1	0	4	4
NTFP	1	0	0	0	0	0	1	1
PADV	1	0	1	0	0	0	2	1
PJJ	1	0	0	0	0	0	1	1
PNKS	0	0	0	1	0	0	1	1
Ponleur Komar	0	1	0	0	0	0	1	1
RCEDO	0	0	0	1	0	0	1	1
SABORAS	1	0	0	0	0	0	1	0
SCC	1	0	1	0	0	0	2	1
SST	1	1	0	0	0	0	2	1
Star Kampuchea	0	1	1	0	0	0	2	1
TDSP	1	0	0	0	0	0	1	0
TPO	1	1	0	0	0	0	2	1
VAWCC	0	1	0	0	0	0	1	1
VBNK	1	1	1	0	0	0	3	1
VFC	1	0	0	0	0	0	1	1
Wathnakpheap	0	0	0	0	1	0	1	0
YFP	1	0	0	0	0	0	1	1
YRDP	1	0	0	0	0	0	1	1

Table 1A Overview of NGOs by APRODEV agency: changes Dec 06 – Sep 07

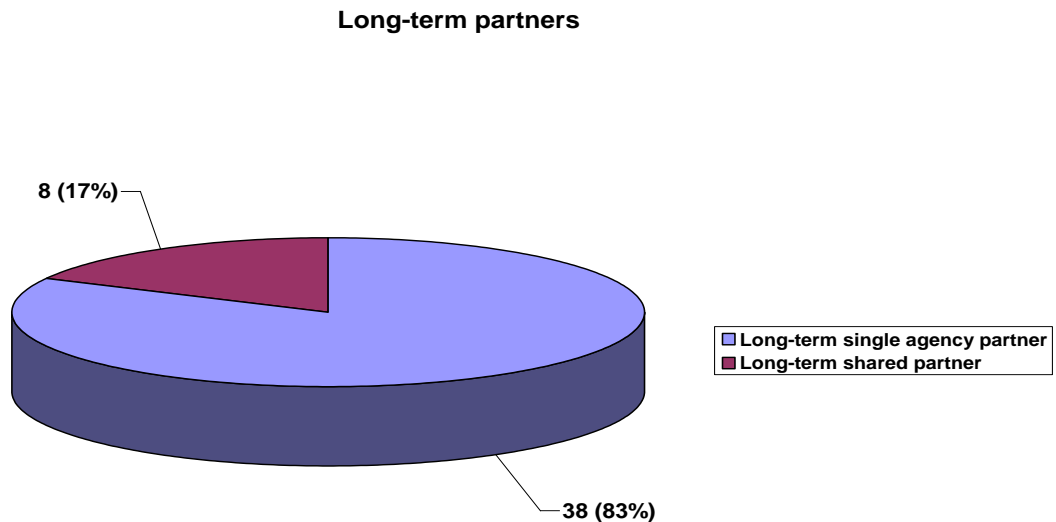
December 2006	ICCO	DCA	EED	Diak	CA	FCA
67 current NGO partners	34	20	17	16	10	1
57 long term NGO partners	32	10	14	13	5	1
September 2007						
61 current NGO partners*	37	20	10	14	9	1
46 long term NGO partners*	23	12	10	14	5	1

* Including 5 potential (ICCO) partners

The biggest changes are evident for ICCO and to some extent EED with a drastic reduction in the number of long-term partners.

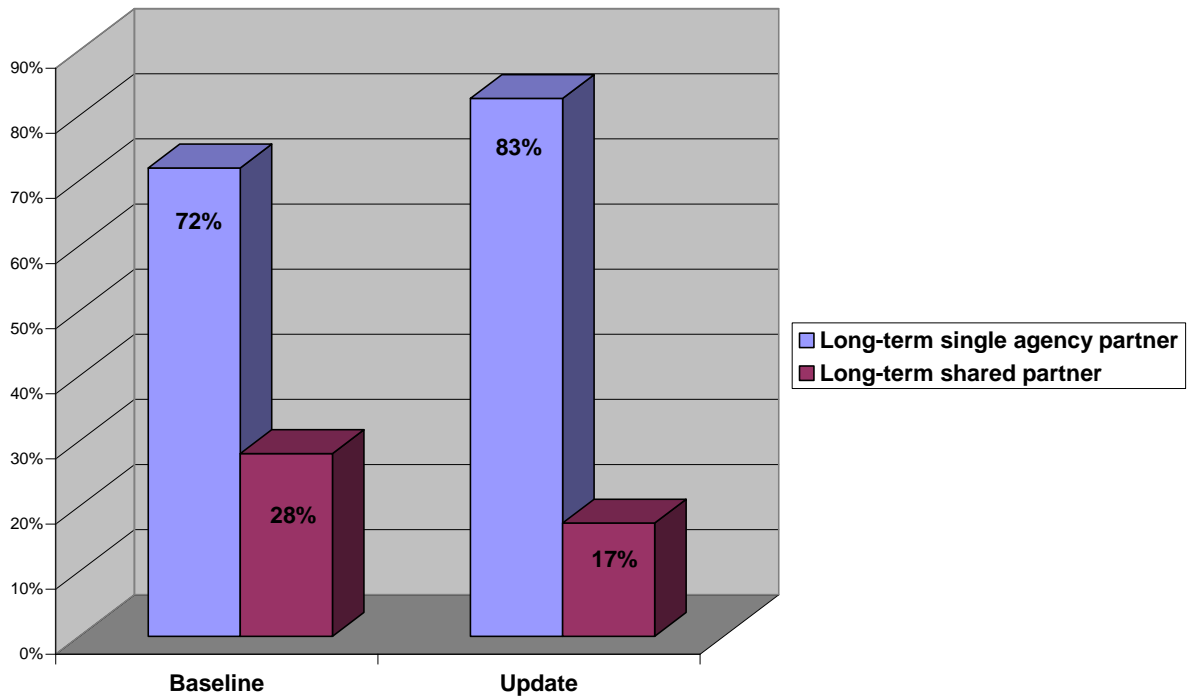
The baseline had close to one-third of NGOs currently receiving support from an APRODEV agency receiving support from at least one other APRODEV agency. This remained more or less true when one only looked at the NGOs that were not being phased out. The collective assessment of this level of overlap during the March 2007 meeting was that it was surprisingly small. Given the limited period of time between the baseline and this first update the most revealing picture of possible changes in the level of overlap is the picture that takes account of phasing in (new partners) and phasing out, i.e. the picture of the long term partnerships

Figure 1: Less than one fifth of long term NGO partners receiving support from an APRODEV agency receive support from at least one other APRODEV Agency



As figure 1.1 shows **from this perspective** the overlap in partners is decreasing. However there is a core of partner NGOs that remains shared by three (GAD, Licadho and LWF) or even four (NGO Forum) agencies.

Figure 1A: Changes in single agency versus shared partners Dec 06 – Nov 07



Thus, the proportion of shared NGO partners across ALL APRODEV agencies is limited, a finding that is to be expected given the different thematic foci of various agencies.

From the perspective of single agencies however, the baseline showed a considerable proportion of overlap at partner level: All APRODEV agencies shared a substantial (at least 45%) to large proportion of partner NGOs with at least one other APRODEV agency.

Figure 2.1 and Table 1.1 gives the updated picture of the overlap in partner NGOs. Again, to enable to detect trends of change we have charted the long-term partners (including the partners possibly phasing in).

Figure 2.1: All APRODEV agencies still share a substantial to large proportion of partner NGOs with at least one other APRODEV agency

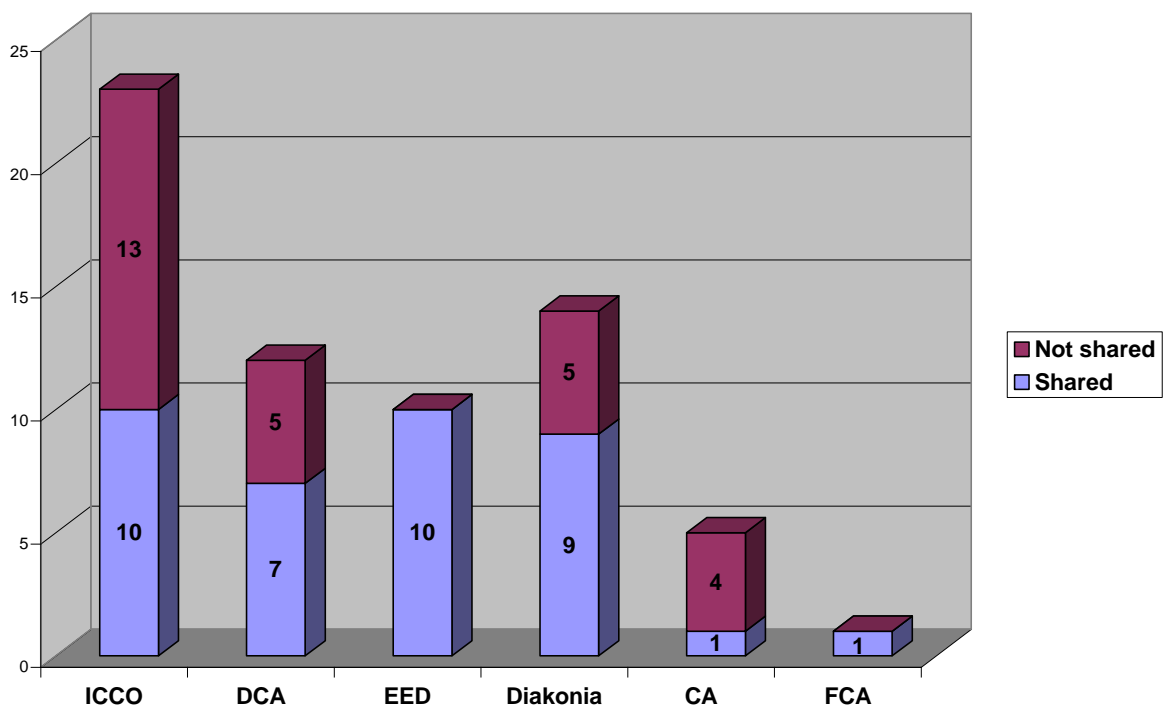
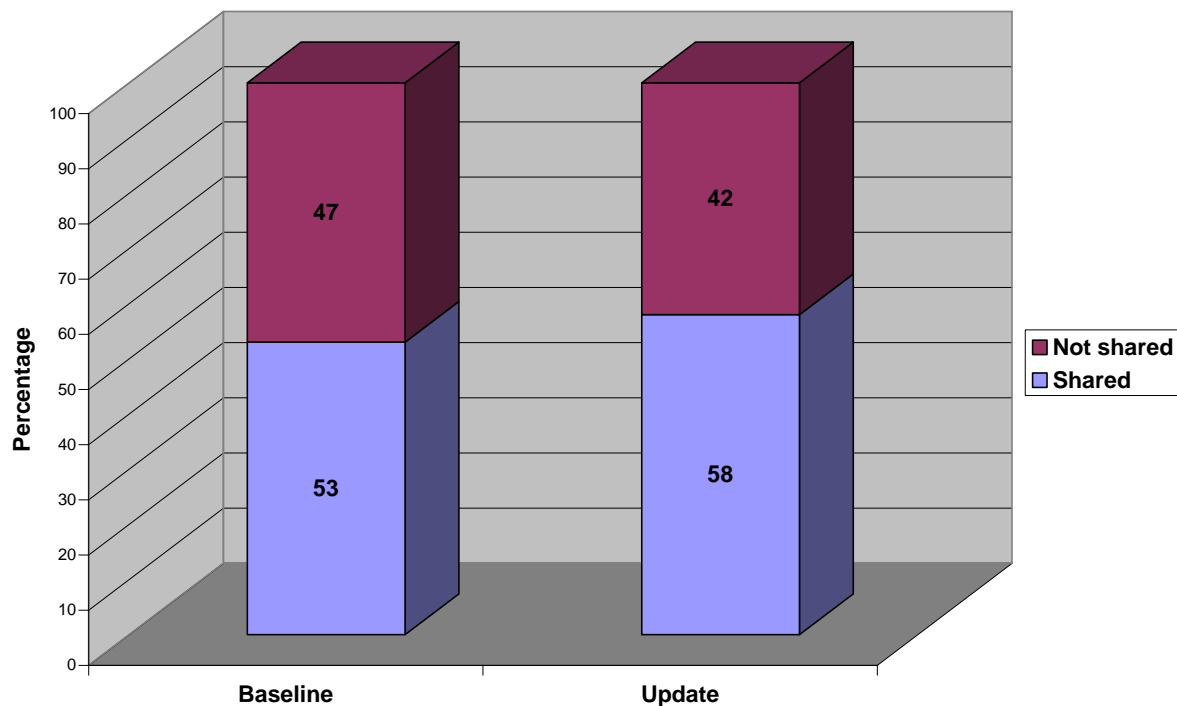


Figure 2.2: The trend is towards more partners shared with at least one other



The trend is certainly towards more partners shared with at least one other agency, especially when we take the future shared DCA/CA program into account (which is not yet visible in the update information).

2.2 The partners shared

Legenda

	Donor phasing out
	Donor possibly phasing out
	International NGO
Total1	Donor support to all current NGO partners
Total2	Donor support after phasing out

Table 1.1: Currently shared partners

Partner	ICCO	DCA	EED	DIAK	CA	FCA	Tot1	Tot2
ADHOC	0	1	0	1	0	0	2	2
AFSC	1	0	1	0	1	0	3	2
API	1	1	0	0	0	0	2	1
CAAFW	1	0	0	1	0	0	2	1
CCC/ADI	0	1	1	0	1	0	3	1
CSDA	1	0	0	1	0	0	2	1
CWS	1	0	1	0	0	0	2	1
GAD/C	1	1	0	1	1	0	4	3
ILDO	1	0	0	1	0	0	2	1
KAH	0	0	1	1	0	0	2	2
KAWP	1	0	1	0	0	0	2	2
LAC	1	1	0	0	0	0	2	1
LICADHO	1	1	0	1	0	0	3	3
LWF	0	1	1	0	0	1	3	3
NGO Forum	1	1	0	1	1	0	4	4
PADV	1	0	1	0	0	0	2	1

SCC	1	0	1	0	0	0	2	1
SST	1	1	0	0	0	0	2	1
Star Kampuchea	0	1	1	0	0	0	2	1
TPO	1	1	0	0	0	0	2	1
VBNK	1	1	1	0	0	0	3	1

Very similar to the baseline, most currently shared partners are shared by two agencies, and the maximum number of agencies funding the same partner is four.

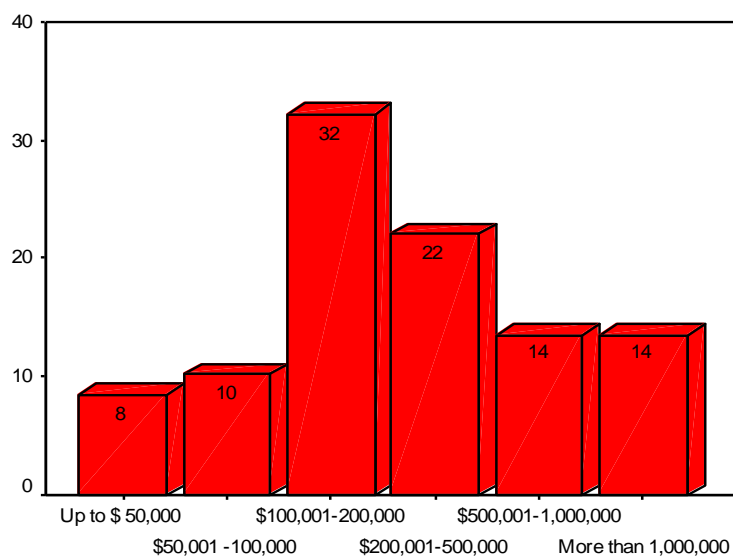
2.3 Size of NGO partners & size of agency contributions

The figure below visualizes the distribution of NGO partners that receive financial support (funding) in terms of their size (as indicated by the latest year for which budget information was available). Of the 59 NGOs about which budget information is available the median budget size is: \$ 199,227.³

Table 3.1 in Annex 2 provides a detailed overview of NGO partner budgets

More than 50% of partner NGOs has a yearly budget below \$ 200,000. A quarter has a yearly budget larger than \$ 500,000. The only available comparison material is the CCC NGO database. Of the 580 LNGOs listed in that database, budget information is only available for 185. The median budget for those 185 LNGOs is \$ 88,102, less than half of the median budget of the APRODEV partner NGOs. And only 8% of the 185 CCC-listed NGO budgets is larger than \$ 500,000. Although 8% of current APRODEV agency partners have budgets below \$ 50,000, this suggests that they tend to partner with more established LNGOs, which are a small subset of the whole LNGO landscape. One caveat to be made is that not all APRODEV partner NGOs are LNGOs: see table1. Seven of the 59 partner NGOs that we have budget info for are INGOs. However, these hardly influence the median (the median for the 52 LNGO partners is \$ 195,906).

Figure 4: APRODEV funding partners on average tend to be medium-sized NGOs



Partner NGO Budget categories

N=59 (no budget info about CCW and VFC)

Table 4.1: Agencies and all their current and future partners – distribution of small, medium and large NGOs

	ICCO	DCA	EED	Diakonia	CA	FCA	Total
up to \$ 200,000	17	7	3	8	3	0	42
\$ 201,000-500,000	10	2	3	2	2	0	21

³ The **median** of a distribution is its middle so that 50% lies above it and 50% below it. The **mean** of this distribution is considerably bigger (\$ 300,000) and the difference is caused by the big budgets of the larger partner NGOs. In such cases the median is a better representation of the **average partner**.

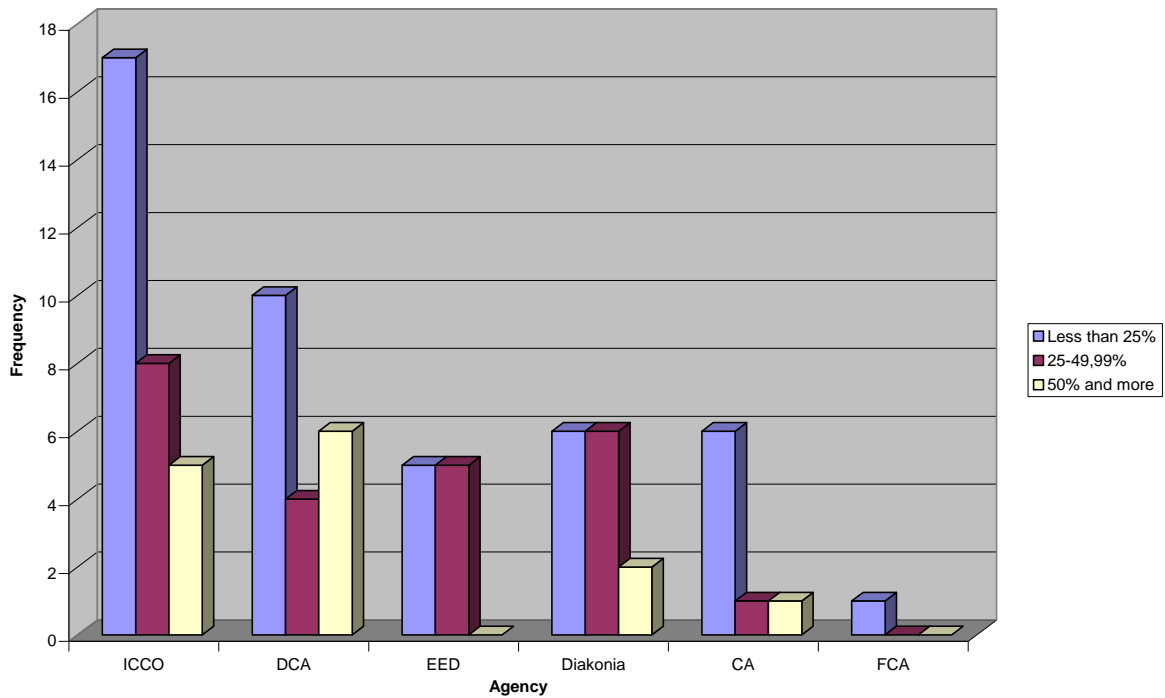
\$ 501,000 and above	7	11	4	4	3	1	26
Total	34	20	10	14	8	1	89

There are obvious differences in the partner portfolio's of the various agencies:

- ICCO's portfolio tends to favor smaller and medium-sized NGOs;
- DCA's portfolio includes smaller and larger NGOs with a trend towards larger NGOs;
- Diakonia's portfolio tends to favor smaller NGOs;
- EED and CA's partners are spread across the whole size spectrum.

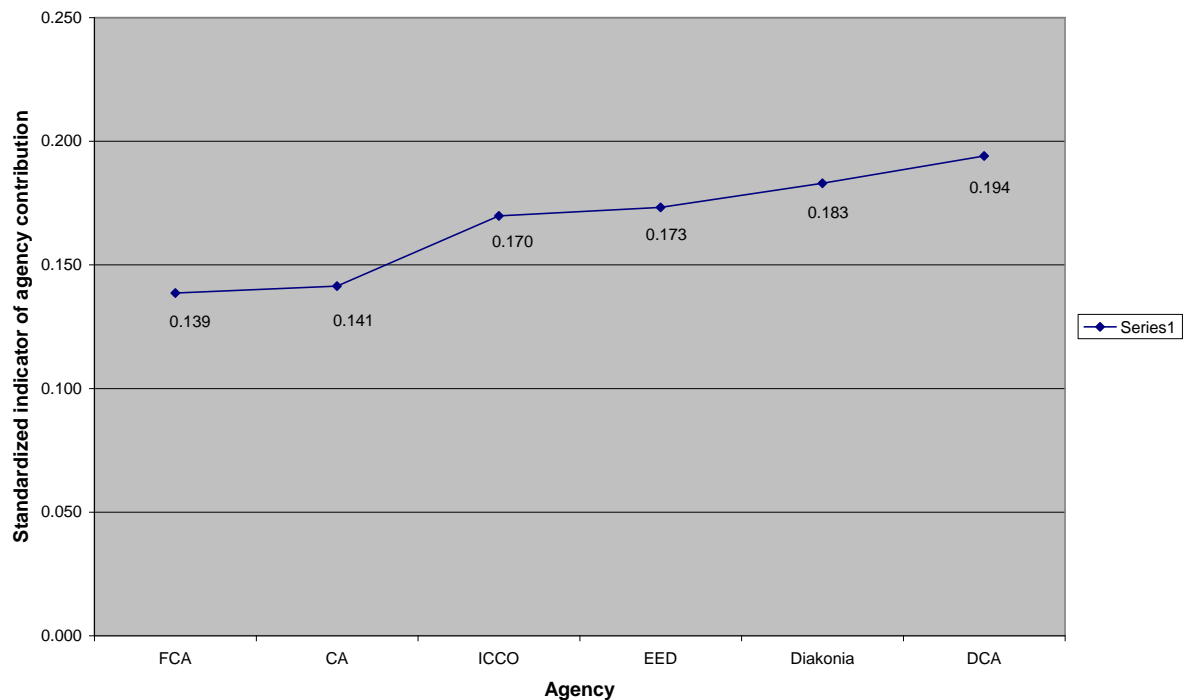
Figure 5.1 gives an overview of the distribution of agency contributions in terms of their size relative to total partner NGO budgets. Figure 5A in annex 2 provides a more detailed overview at agency level.

Figure 5.1: Agency contributions to the budgets of their partner NGOs



There are clear differences between the agencies in terms of the share of partner budgets that they tend to cover with their contributions. We have calculated an indicator to express the extent to which an agency tends to fund a larger proportion of the total budgets of its partners. Other ways of constructing an indicator would have resulted in different figures so no meaning should be attached to their absolute value; however, the claim of this indicator is that other ways of constructing an indicator would have resulted in the same rank order, so the rank order of agencies in figure 5.2 is its message. FCA and CA tend to contribute the smallest proportions, and DCA tends to contribute the largest proportions of partner budgets.

Figure 5.2: Some agencies take on larger shares of the total budget than others



Note on calculation of indicator

The percentages for each of the five categories of contribution are weighted (less than 10% counts one time, 10-25% counts two times, etc) for each agency and then divided by the total of all six agencies.

2.4 Type of support provided

Table 5: Only ICCO and EED second TA to partner NGOs. Funding is the predominant support instrument

	ICCO	DCA	EED	Diakonia	CA	FCA	Total
Funding	28	20	7	14	9	1	79
TA	3						3
Both funding and TA	3		3				6
Total	34	20	10	16	9	1	88

Funding remains the prominent support instrument that it was at the time of the baseline. 88% of all support in the baseline was funding, the update figure is 84%.

Table 6: 80% core funding, 20% funding specific programs

	ICCO	DCA	EED	Diak	CA	FCA	Total
Core funding	33	19		14	5		71
Funding of specific program	1	1	10		4		16
Both of Core and specific						1	1
Total	34	20	10	14	9	1	

There is quite a change regarding core funding versus funding of specific programs : compared to the baseline which has two thirds core funding, the update shows four fifth core funding. It is unclear if this is a real change or an artefact of re-labelling specific funding as core funding.

2.5 Sectors

The overview provided in table 7 below takes account of the fact that many NGO partners have programs that cover more than one sector. The Percentages indicate number of NGOs that have programs in sector X and thus add up to more than 100%.

The grouping of sectors is somewhat arbitrary. Other ways of aggregating are equally defensible. The sectors descriptions were not predefined and descriptions used by agencies needed some interpretative streamlining to fit one scheme.

Compared to the baseline, the importance of community development seems decreased, and of gender increased. However, the most important message of the overview is that more comparability and more detail is required to make it really meaningful.

Table 7: Sector overview of APRODEV agency NGO partners

Sectors	Baseline			Update		
	Nr.	% of cases		Nr.	% of cases	
Relief Aid	2	2.9	4	0	0	1
Demining	2	2.9		1	1.7	
HIV/Aids	9	13.2	12	7	11.9	9
Diabetes	1	1.5		0	0	
Health education	1	1.5		1	1.7	
Health service provision	1	1.5		1	1.7	
Sustainable livelihood, incl. local good governance	20	29.4	20	20	33.9	21
Decentralisation	0	0		1	1.7	
Community development	15	22.1	15	10	16.9	10
Nutrition CB	0	0		1	1.7	
Community Mobilization(fishermen)	1	1.5	2	1	1.7	5
Community Mobilization(farmers)	1	1.5		0	0	
Grassroots advocacy	0	0		1	1.7	
Indigenous media	0	0		1	1.7	
NRM rights training	0	0		1	1.7	
Community CB	0	0		1	1.7	
Mental Health	2	2.9	9	1	1.7	7
Peace Building	7	10.3		6	10.2	
Human Rights and Democracy	4	5.9	9	5	8.5	8
Media & Information	1	1.5		0	0	
Legal Aid	4	5.9		2	3.4	
Good governance	0	0		1	1.7	
Land rights	3	4.4	14	3	5.1	18
Gender, incl. GBV, access, protection & empowerment	10	14.7		15	25.5	
Labor Mediation	1	1.5		0	0	

Table 7 (continued): Sector overview of APRODEV agency NGO partners

Sectors	Baseline			Update		
	Nr.	% of cases		Nr.	% of cases	
Kampuchea Krom	1	1.5	4	0	0	1
Ethnic Minorities	2	2.9		0	0	
Disability	1	1.5		1	1.5	
Youth	4	5.9	10	3	5.1	8
Street children	1	1.5		0	0	
Child rights	5	7.4		4	6.8	
Trafficking	0	0		1	1.7	
NGO Networking and Advocacy	6	8.8	6	4	6.8	5
Advocacy	0	0		1	1.7	
Advocacy Training	3	4.4	7	2	3.4	7
Organisational Development	3	4.4		1	1.7	
Research	1	1.5		1	1.7	
Capacity Building	0	0		3	5.1	
Education	0	0	0	1	1.7	2
Children & adult education	0	0		1	1.7	
Rights based approach	0	0	0	1	1.7	4
Social development	0	0		1	1.7	
Church based	0	0		1	1.7	
Mother kak rona	0	0		1	1.7	
Total	112	164.7		112	181.4	

2.6 Areas of operations

TO BE FILLED

2.7 capacity Building

The capacity building picture shows clear differences between APRODEV agencies.

- Long-term in-house TA support: only ICCO and EED are providing this (see table 5).
- General CB offer to most partners: ICCO, DCA and Diakonia. ICCO's support not tied to a program, that of DCA and Diakonia is tied to their program
- No support: CA and FCA

2.8 Evaluation & research

We added two questions to the update regarding evaluations and research planned because these are activities that can potentially profit from donor coordination.

Of all 61 current partner organizations 50% have an **evaluation** scheduled. This figure does not immediately allow for interpretation. Is it to be expected, or should each partner have an evaluation scheduled sometime into the future? If the latter is the case, what does 50% reporting than mean? Do we not attach enough importance to evaluations? Are we simply not enough aware/knowledgeable about planned evaluations? Or did some of us only report evaluations scheduled for the coming year?

Of the 21 *currently shared* partners 17 have an evaluation scheduled (reported exceptions are CCC/ADI, SCC, SST, VBNK). In other words, the initial thought behind including the question seems valid: there is possible added value to be had from coordination.

Regarding **research** (to be) supported by any APRODEV agency, only two plans were reported: DCA mentions the possibility of a study on rape as part of a block grant to 4 of its partner organizations (ADHOC, CDP, CWCC, VAWCC). Diakonia mentions a decentralization study. Thus, the interest to fund research in support of projects, programs, or partners or as an activity in itself seems very limited.

ANNEXES

Annex 1: Questionnaire & responses

Annex 2: Additional tables

Table 2.1: Size of Agency NGO partners

Table 2.4: Agency contributions to partner budgets

Annex 1: Questionnaire

Update mailing: AUG 2007

CATEGORIES

Partner	Use partner Acronym
Budget Total	Give Total budget of the Partner NGO for most recent year available or for the coming year and indicate the year in brackets
Agency Contribution	Give Agency contribution for the same year
Program of Agency	Use Program name if support is provided within the framework of a particular program of the agency Else use None
Program of NGO	Use Program name if support is provided specifically/only for a particular program of the NGO Else use Core
Support Sector	Use either Funding, TA, both or other Describe sector(s) that partner operates within
Area Province	Use province or region if appropriate, e.g. Tonle sap); if working in many provinces, use Cambodia but make a footnote listing the actual provinces if possible!
Area District	If the Partner works in specific Districts within those provinces, please indicate those districts
CB: Training	Indicate the Kind of Training funded by Agency for partner
Training Provider	Name the Training Provider
CB: Other	If any other CB is provided please indicate here (E.g. exchange visits etc.)
Evaluation	If Evaluation planned; please indicate month & year
Research	If involved in (joint) research supported by Agency, indicate Name of Research project
Phasing out	If phasing out give end of contract month & year , fill Unsure if phasing out is an explicit option, use No if there are no plans

INSTRUCTIONS

Regarding **sector**: there are various classifications, none of which are really satisfying. For the time being please:

- * Use your own descriptors and try to be specific enough to make them meaningful
- * Limit the number of descriptors to the core activities of the partner

Regarding **support**: TA means an expert hosted by the partner paid by you

Regarding **multiple answers**: this spreadsheet is only input for a map. Nevertheless, **one cell/one answer** is going to make mapping much easier.
If you need to **add a column** on sector or area to be able to provide all the information: please do so

ANNEX 2: ADDITIONAL TABLES
Table 3.1 Size of Agency NGO partners

	Partner NGO Budget					
	Up to \$ 50,000	\$50,001 - 100,000	\$100,001- 200,000	\$200,001 -500,000	\$500,001- 1,000,000	More than 1,000,000
ACT	0	0	0	1	0	0
ADHOC	0	0	0	0	0	1
AFSC	0	0	0	1	0	0
API	0	0	1	0	0	0
BFD	0	0	0	0	1	0
CAAFW	0	0	1	0	0	0
CAS	0	0	0	1	0	0
CCC/ADI	0	0	1	0	0	0
CCD	1	0	0	0	0	0
CDP	0	0	0	0	1	0
CEDAW	0	0	1	0	0	0
CHED	0	0	1	0	0	0
Chet Tor	0	0	1	0	0	0
CLEC	0	0	0	1	0	0
COSECAM	0	0	0	1	0	0
CRF	0	0	0	1	0	0
CRWRC	0	0	1	0	0	0
CSD	0	0	0	0	1	0
CSDA	0	0	1	0	0	0
CVS	1	0	0	0	0	0
CWCC	0	0	0	0	0	1
CWS	0	0	0	0	0	1
DPA	0	0	0	0	0	1
FACT	0	0	1	0	0	0
Friends Inter	0	0	0	0	0	1
GAD/C	0	0	0	1	0	0
Helen Keller	0	0	0	1	0	0
HU	0	0	1	0	0	0
ICSO	0	0	0	1	0	0
ILDO	0	1	0	0	0	0
KAH	0	0	1	0	0	0
KAWP	0	0	1	0	0	0
KFD	0	1	0	0	0	0
KKKHRDA	1	0	0	0	0	0
KRDA	0	1	0	0	0	0
LAC	0	0	0	0	1	0
LICADHO	0	0	0	0	0	1
LWF	0	0	0	0	0	1
Maryknoll	0	0	0	0	1	0
MODE	0	1	0	0	0	0
NCDP	0	0	0	1	0	0
NGO Forum	0	0	0	0	0	1
NTFP	0	0	1	0	0	0
PADV	0	0	0	1	0	0
PJJ	0	0	1	0	0	0
PNKS	0	0	0	1	0	0
Ponleur Komar	0	0	1	0	0	0

RCEDO	0	1	0	0	0	0
table 3.1 continued	Partner NGO Budget					
	Up to \$ 50,000	\$50,001 - 100,000	\$100,001- 200,000	\$200,001 -500,000	\$500,001- 1,000,000	More than 1,000,000
SABORAS	0	0	1	0	0	0
SCC	0	0	0	1	0	0
SST	0	0	1	0	0	0
Star Kampuchea	0	0	0	0	1	0
TDSP	1	0	0	0	0	0
TPO	0	0	0	0	1	0
VAWCC	0	1	0	0	0	0
VBNK	0	0	0	0	1	0
Wathnakpheap	0	0	1	0	0	0
YFP	0	0	1	0	0	0
YRDP	0	0	1	0	0	0
Total	5	6	21	13	7	7

Table 5A: Agency contributions to partner budgets

